

Securing the Future: Defence Innovation and Investment in a Changing NATO Landscape

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Nordic Defence
Conference 2025



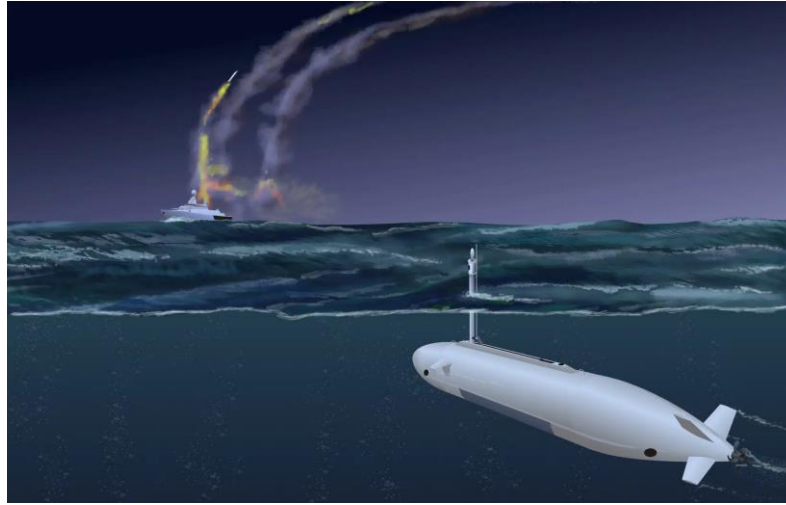
Who?

- Present: Self-employed consultant
- Novare: Director of EU-Nato Programme
- Previous: Foreign Minister, Minister of Migration, First Deputy Speaker and Chief Whip
- 20 years as an MP, 10 years as a Minister
- Cambridge, MPhil Historical Studies
- Lund, MA History
- Married, two kids Tone and Simon
- Live in Stockholm, Nacka









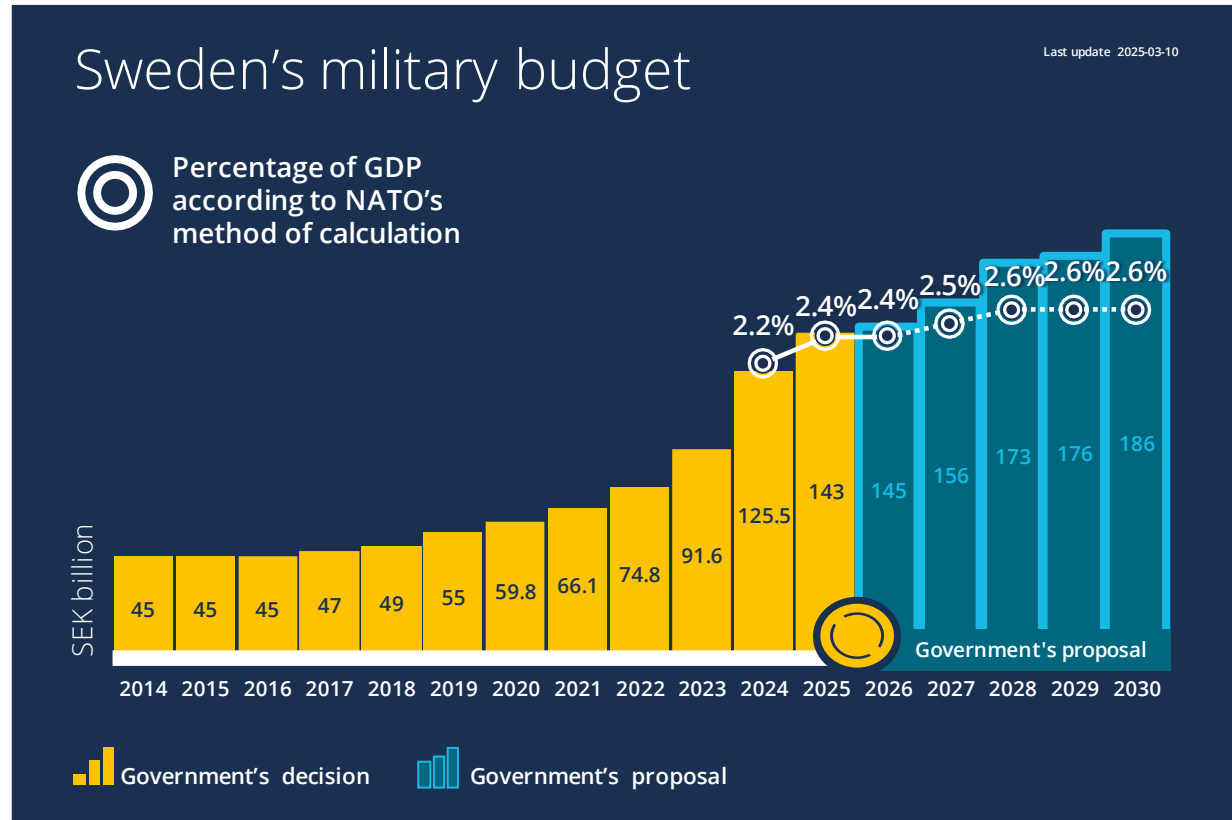
“You can't rest on your laurels”

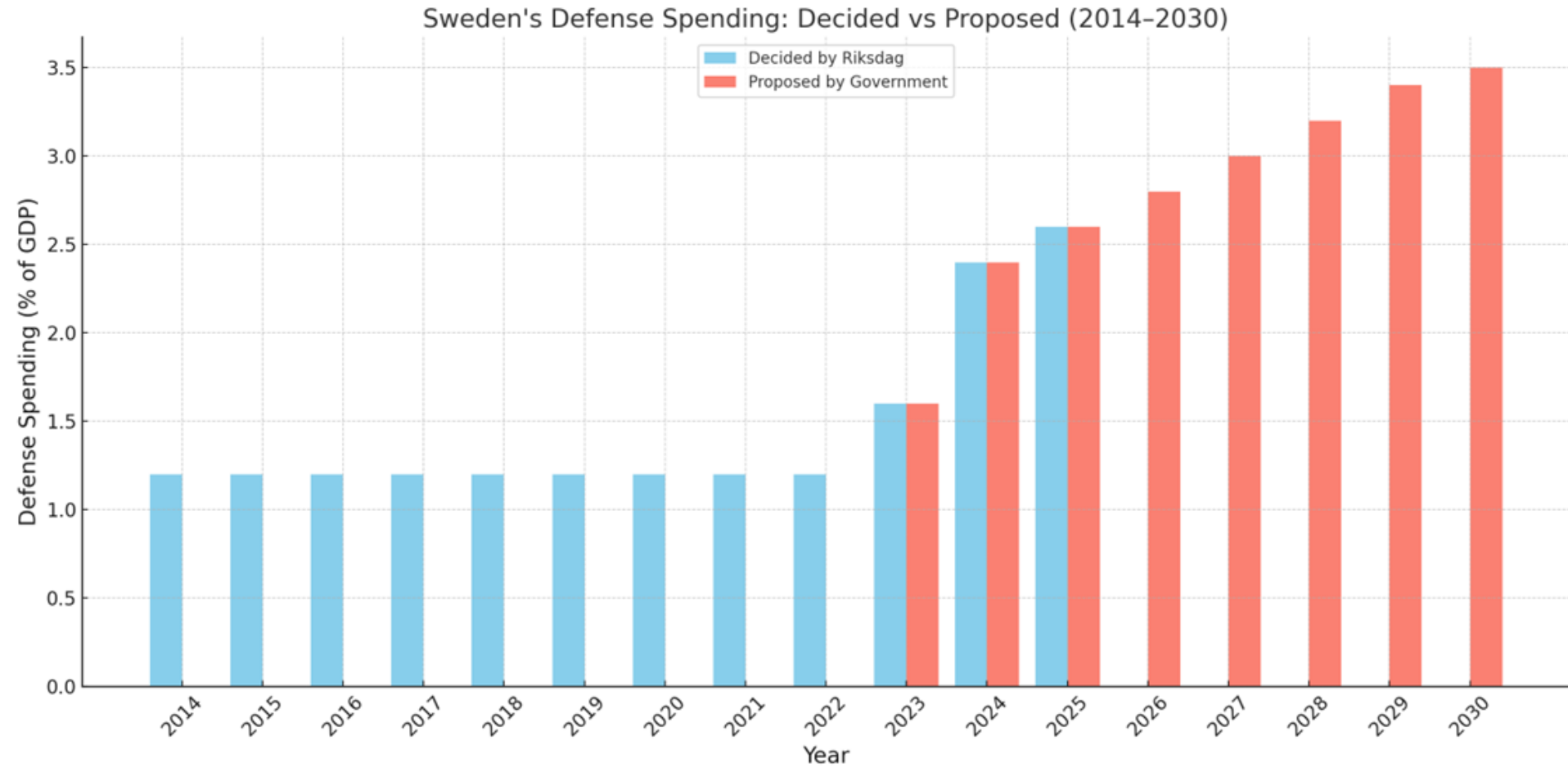
Strategic Direction for
Defence Innovation

Sweden in Nato

- A. More cooperation with traditionally non-military segments of the civilian market
- B. Create interfaces between those segments and the defence agencies
- C. Make innovation a priority in the procurement process

Gradual reinforcement of Sweden's national defence budget

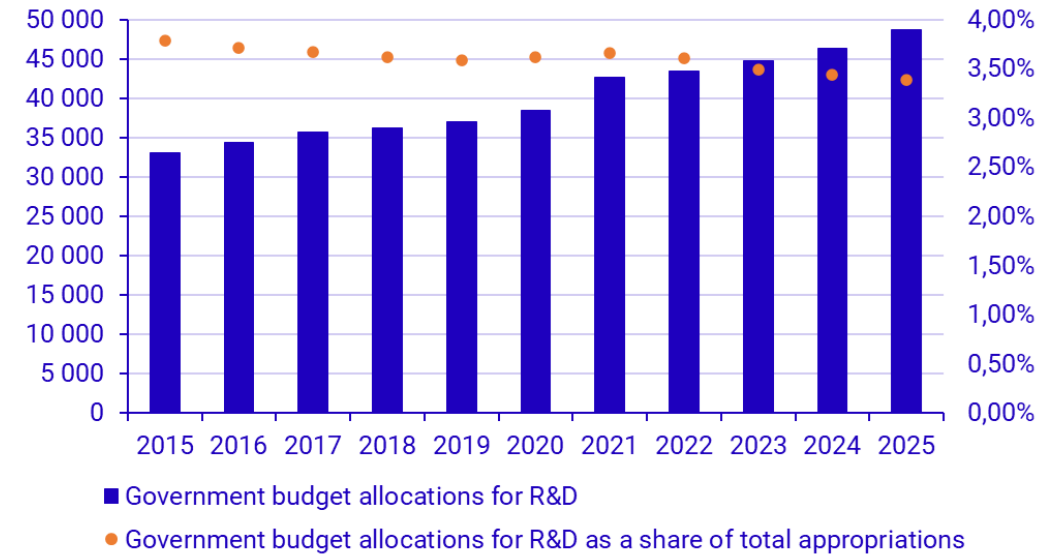




Reassessed situation as per 2025

Financing of R&D in Sweden in 2025

- Defence is the socioeconomic objective that increases the most in relative terms.
- Compared to 2024, GBARD for defence purposes is estimated to increase by around 21 percent (SEK **345 million**).
- The Swedish Armed Forces' research grant (Research and technology development) is estimated to increase by **177 million**, while The Swedish Defence Agency's is estimated to increase by around SEK **193 million**, of which SEK **135 million** is estimated to be for defence purposes.



The Swedish Industrial Funnel

- Broadness in business
- Extensive investments in innovation
- Long value chains
- The entire technological development ladder from basic research to commercialization
- Strong startup cluster
- Broadness in dual-use (materials technology, quantum physics, space technology, AI, communication technology and electronics)



Conclusions



DIANA

lead



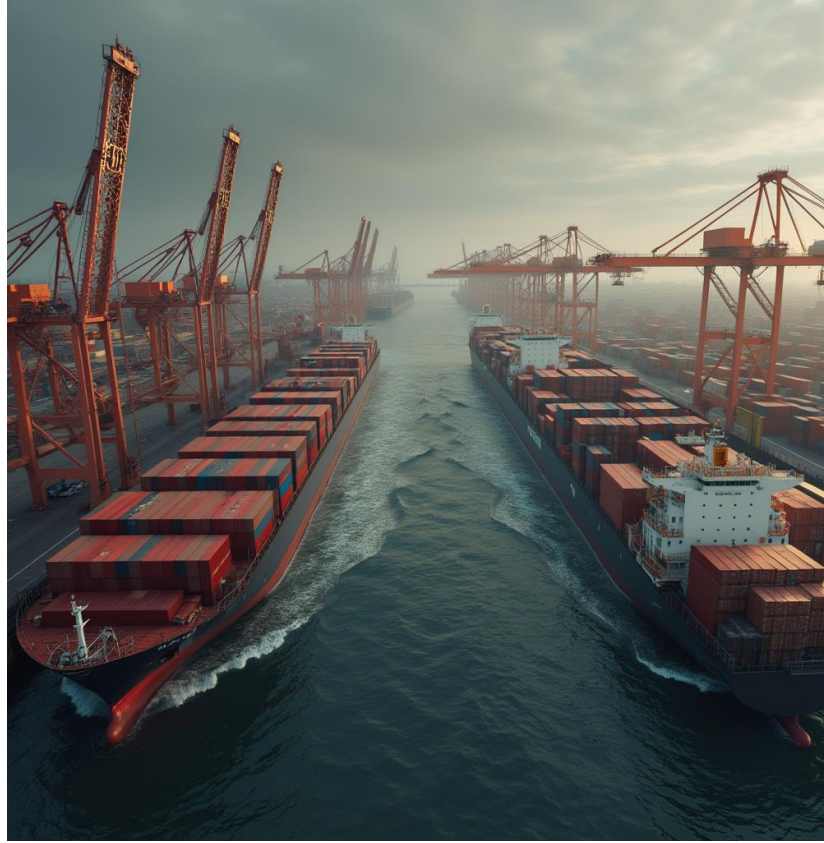
Strategic investments and ability enhancements

- Completely new combat aircraft system with Gripen E
- A26 – next generation submarine
- GlobalEye – a strategic resource that contributes to the capabilities of all combat forces by providing early warning



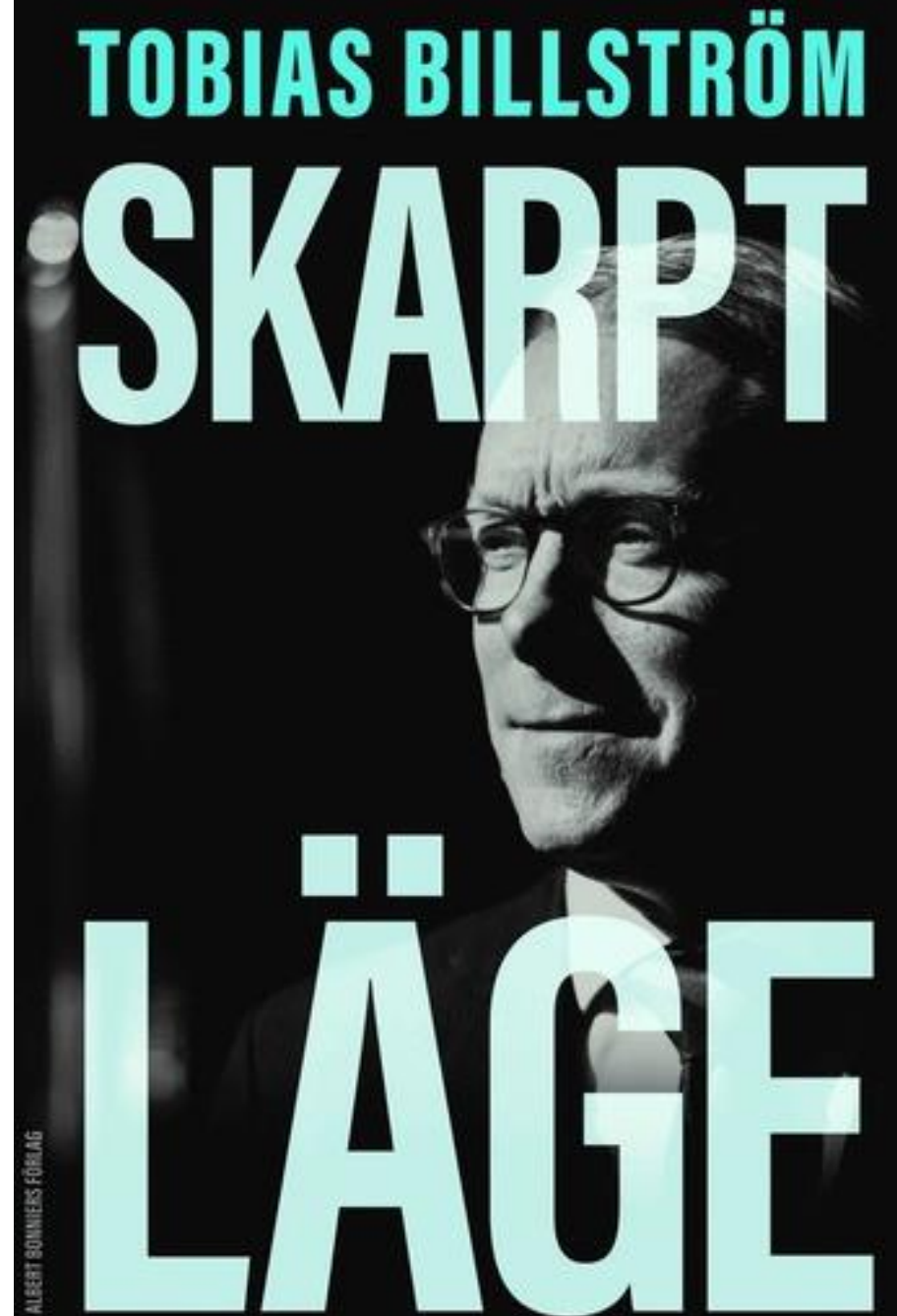
NORDIC-BALTIC EIGHT





”Battles are fought in trenches but won in factories”

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Albert Bonniers Förlag



Thanks!