Webinar

Unpacking the First Nature-Related Sustainability Disclosures

Insights, Analysis, and a Practical Case Study

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With you today



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Agenda

1. Setting the scene

- Why nature and biodiversity matter to business
- 2. Alignment with Nature
 - How CSRD integrates global frameworks
 for biodiversity and ecosystems
- 3. Insights gleaned from the first Danish CSRDcompliant reports
- 4. Business case from Novo Nordisk
 - Driving change towards a Nature Positive Business
- 5. Question and answers



Setting the scene: Why nature and biodiversity matter to business



Nature refers to the collective ecosystems, biodiversity, and natural resources that make up our planet's environment.



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Nature is the natural world around us; the air we breathe, the water we drink, and the resources that enable our companies to thrive.

For business it represents **land**, **water and resource use**, **waste**, **and pollution** - and it is intrinsically linked to the delivery of climate and societal goals.

Nature provides society and businesses with essential services and natural capital, but is being lost at unprecedented rates



Global wildlife populations declined by an average of

73%

in the past 50 years.

Source: Living Planet Report (LPR) from WWF International 2024



PwC's analysis shows that \$58 trillion

more than half of the world's GDP - is moderately or highly dependent on nature as of 2023.

Source: PwC, Nature Risk Rising 2023



There is no net-zero without nature!

Nature-based solutions could provide

37%

of the mitigation needed for net zero.

Source: IPCC AR6



\$10 trillion

Estimated business opportunity value that could be generated while supporting 395 million jobs globally by 2030

Source: IPBES

Half of global GDP is dependent on nature and ecosystem services, highlighting the importance of nature for businesses

Percentage of direct and supply chain Gross Value Added (GVA) with high, medium and low nature dependency, by industry

			Direc	ct					Sup	ply cha	in			
 value generation or highly de and its servities of dependent Industries of dependent 15% of glob moderately industries generated of dependent of close to \$8 ft Less directly sectors neveration 	which are highly on nature generate bal GDP , dependent enerate 37% ctors highly on nature generate rillion of GVA dependent ertheless have endencies via their	Forestry Agriculture Fishery and aquaculture Food, beverages and tobacco Host utilities Construction Electricity Water utilities Supply chain and transport Chemical and materials industries Aviation, travel and tourism Real estate Mining and metals Retail, consumer goods and lifestyle Oil and gas Automotive Healthcare delivery Electronics Information technology Insurance and asset management Banking and capital markets Digital communications												
			0%	20%	40%	60%	80%	100%	0%	20%	40%	60%	80%	100%

Sources: WEF & PwC 2023; Results are global

% of industry GVA

% of supply chain GVA



Biodiversity and ecosystems are essential to healthy businesses

The World Economic Forum's annual Global Risks Report identifies **climate change and biodiversity loss as five of the top ten risks facing humanity**. Its impact is only expected to increase over the next decade.

10 year risk horizon

Extreme weather events

Biodiversity loss and ecosystem collapse

Critical changes to Earth systems

Natural resource shortages

Misinformation and disinformation

Adverse outcomes of AI technologies

Inequality

Societal polarization

Cyber espionage and warfare

Environmental

Pollution

Risk categories

Societal

Technological

Alignment with Nature: How CSRD integrates global frameworks for biodiversity and ecosystems



Three frameworks sharping the future of global biodiversity

These frameworks aim: to halt and reverse biodiversity loss, ensure the sustainable use of natual resources, and keep human development within safe ecological limits – for the helth of the planet and future generations

Provides the scientific foundation for understanding Sets global biodiversity ambitions EU's own biodiversity roadmap the limits of Earth's natural systems United Nations Science-based framework International **European Union** EU Biodiversity Strategy for 2030 **Planetary Boundaries: Define Kunming-Montreal Global** ecological limits for the earth. EU's plan to meet biodiversity goals. **Biodiversity Framework: Policy to** Focus: biodiversity, climate, halt biodiversity loss by 2030 pollution etc. Convention on ATDSPHERK CODME DEPARTION **Biological Diversity Preserving and restoring** THE ecosystems and biodiversity EUROPEAN GREEN DEAL OCEAN ACEDIFICATION

While many frameworks influence CSRD / ESRS E4 some are more central than others in sharping how companies are expected to report on nature.

The EU Nature regulatory landscape signals the importance and integration of nature into business

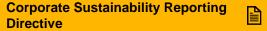
EU Nature Restoration Law



Landmark deal to **restore at least 20% of land and sea areas** by **2030**, as well as all ecosystems in need of restoration by 2050.

European Deforestation Regulation

Requires that companies **implement** practices and **measures** to **ensure** their **products don't contribute to deforestation**.



If your company manages land or has land-use impacts, this law creates direct reporting obligations under ESRS E4 and ESRS E1.

Affects value chain due diligence and traceability disclosures under ESRS E4, especially in high-risk sectors (e.g. agricultures, food, forestry etc.)



TNFD's four pillars for managing and disclosing material nature-related issues provides a helpful structure

<u>Ц</u>



Governance	Strategy	Risk and impact management	Metrics and targets
Disclose the organisation's governance of nature-related dependencies, impacts, risks and opportunities.	Disclose the effects of nature-related dependencies, impacts, risks and opportunities on the organisation's business model, strategy and financial. planning where such information is material.	Describe the processes used by the organisation to identify, assess, prioritise and monitor nature-related dependencies, impacts, risks and opportunities.	Disclose the metrics and targets used to assess and manage material nature-related dependencies, impacts, risks and opportunities.
Additional recommendation:	Additional recommendation:	Additional recommendation:	Additional recommendation:
Human rights policies and management activities with respect to IPLCs, affected and other stakeholders.	Priority locations in the organisation's direct operations and, where possible, across the value chain.	Identifying, assessing and prioritising impacts, dependencies, risks and opportunities upstream and downstream.	Metrics to assess and manage impacts and dependencies (i.e. not just risks and opportunities).

The TNFD's LEAP approach: A practical framework for managing biodiversity and nature-related issues

ESRS E4, AR 6- 9

The undertaking may consider conducting its materiality assessment in line with the first three phases of the LEAP approach by TNFD



Scenario analysis

Framing Nature in CSRD: How global and EU frameworks have informed ESRS E4

Framework/regulation	Туре	Influence on CSRD/ESRS E4
TNFD (Taskforce on Nature-related Financial Disclosures)	Global	Informing Impact materiality assessments and LEAP approach
Kunming-Montreal Global Biodiversity Framework (GBF)	Global	Shapes targets and ambition levels, especially regarding restoration and nature-positive outcomes
Planetary Boundaries Framework	Scientific	Informs the systemic risks from crossing nature thresholds
EU Biodiversity Strategy for 2030	EU policy	Forms a strategic backdrop; CSRD aligns reporting on contributions to EU biodiversity targets
EU Nature Restoration law	EU regulation	Triggers disclosures on restoration obligations and land-use change impacts
EU Deforestation Regulation (EUDR)	EU regulation	Drives value chain due diligence and sourcing-related disclosures for forest risk commodities

Insights gleaned from the first

Danish CSRD-compliant reports



The ESRS E4 - Biodiversity and ecosystems is based on four pillars

ESRS E4 should be read in conjunction with ESRS 1 and ESRS 2

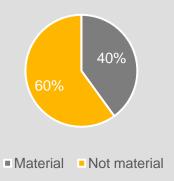
1. Governance	2. Strategies		3. IRO Management			4. Metrics and goals		
Apply ESRS 2 Sustainability management and organisation Some data points are "may" requirements and do not have to be disclosed	E4-1 – Transition plan and consideration of biodiversity and ecosystems in strategy and business model ESRS 2 SBM-3 – Material impacts, dependencies, risks and opportunities (IROs) and their interaction with strategy & business model The disclosure of a "Biodiversity Transition Plan" is optional In accordance with the phase-in, the company may omit the required disclosures in the first year of preparing its sustainability declaration	& assessm ecosystem E4-2 – Poli E4-3 – Acti ecosystem • The DR I • The resil of this sta • Disclosu • If applica	icies related to biodiversity & ecosyste ions & resources related to biodiversit s E4-1 requires a "Resilience Analysis" ience analysis serves as a basis for th	ersity &	Sure	 E4-4 – Targets related to biodiversity & ecosystems E4-5 – Impact metrics related to biodiversity & ecosystems change E4-6 – Anticipated financial effects of material DIROs related to biodiversity & ecosystems If biodiversity & ecosystems are only material through the credit portfolio, these data points might not be applicable 		
Topics within the E4 standard	Direct impact drivers of biodiversity loss Impacts on the state of species Impacts on the extent and condition of eco Impacts and dependencies on ecosystem		What are the risks of poor compliance?	€ ©	Reput	ties in the form of fines and penalties ational damage financial risks		

Danish companies are aware of their impacts on and dependency from biodiversity and ecosystem services

Materiality of biodiversity and ecosystems

40% of the companies under review have identified material impacts, risks and opportunities related to biodiversity and ecosystems. This is close to PwC's study, that has established that more than 50% of the global GDP is dependent on biodiversity and ecosystem services.

Percentage of companies with ESRS E4 material



Distribution across industries

The sectors financial services, pharma, biotechnology and healthcare and energy and utilities lead in having biodiversity and ecosystems as material sustainability matters, which is in line with studies on the most affected industries.

Number of companies with E4 as material



- Agriculture, food and beverages
- Consumer goods and retail
- Financial Services
- Pharma, biotechnology & healthcare
- Professional services

- Construction and Real Estate
- Energy and utilities
- IT & technology
- Industrial manufacturing
- Transportation and Logistics

Negative impacts and risks drive the materiality of biodiversity and ecosystems, in particular in industries with large impacts and dependencies

Impact and financial materiality

Most companies identified E4 as material due to its negative impacts on biodiversity and ecosystems. Dependencies are driving materiality in the pharma, biotechnology & healthcare sector. Companies in the financial services, energy and utility, agriculture, food and beverage, and the construction and real estate industry are aware of financial risks arising from biodiversity and ecosystems.

Material IROs

Opportunities Risks Dependencies Negative impacts Positive impacts 0 5 10 15 20 Number of companies with material IROs

Value chain location

Of the companies that identified biodiversity and ecosystems as material sustainability matters, 45% determined impacts, risks and opportunities in their own operations as well as in the value chain. In addition, 50% of the companies have identified material IROs in their value chain, highlighting the importance of value chain transparency for the resilience of companies.

Distribution of material IROs across the value chain



PwC

Example

Example E4-2: Description of biodiversity and ecosystems policies

Observations from Danish reports

- All companies under review reported on E4-2.
- A closer look at the reports shows that 75% of these have a **policy in place** to **manage** their biodiversity impacts, risks and opportunities.
- However, only a few companies have a policy that solely addresses biodiversity and ecosystems.
- Many biodiversity commitments are interlinked with other environmental policies such as climate or circularity policies to leverage synergies.

Example from Pension Danmark

- Biodiversity goals and initiatives are embedded in all real estate investments.
- Use of an investment screening tool to ensure consideration of biodiversity in land-use decisions.
- **Nature-based solutions** and regular **monitoring** ensure biodiversity goals are met and improved.
- Avoidance of project developments in areas with high biodiversity value, such as forests, and **prioritization of** preservation activities.
- Establishment of **measurable success criteria** for biodiversity strategy implementation.



Recommendations for future reporting:

- Develop a standalone, comprehensive biodiversity Policy, that clearly defines the scope, commitments, and strategic approach to biodiversity across own operations but also supply chains.
- While many policies focus on raw material sourcing, companies should also consider setting policies on: Deforestation-free supply chains; Regenerative agriculture & land-use change; Marine and freshwater ecosystem protection; urban biodiversity and nature-based solutions
- Define responsibilities for implementing biodiversity policies and assign accountability at the board or executive level to ensure biodiversity remains a strategic priority.



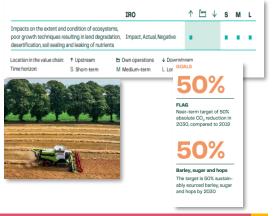
Example E4-4: Description of biodiversity related targets

Observations from Danish reports

- 40% of companies have **defined** biodiversity targets
- A significant **focus** is on reducing the biodiversity impact of **supply chains**.
- Some companies reference partial alignment with Global and EU Frameworks, but the majority is still in the planning phase.
- Most companies remain at a general and qualitative commitment level, indicating future detailed assessments or planning phases.
- There is an increasing **trend** toward **engaging** high-impact **suppliers** in biodiversity-related efforts.

Example from Royal Unibrew

- Target setting informed by international frameworks (Kunming-Montreal framework, EU Biodiversity Strategy, and Denmark's green tripartite agreement)
- **Time-bound targets** covering all entities, focusing on **avoidance, minimization, and restoration**
- Zero-deforestation by 2025 through SBTi-approved FLAG targets
- 50% sustainably sourced barley, sugar, and hops by 2030 (aligned with SAI and Global GAP)
- Science-based targets for nature (SBTN) in development



Recommendations for future reporting:

- Ensure all targets are time-bound, measurable and outcome oriented.
- Integrate targets with recognized international frameworks and state how these frameworks inform your company's biodiversity goals.
- · Consider how you can transparently and efficiently monitor your progress and report on it.
- Engage with suppliers, industry experts, NGOs, and policymakers to leverage collaborative action.



Example E4-5: Description of biodiversity related metrics

Observations from Danish reports

- Only 30% of companies reporting on biodiversity have applied metrics.
- Some companies identified **sites located near biodiversity sensitive areas** but have concluded that none of them have a material negative impact on the areas.

Example from Ørsted

- Data sourced from the Integrated Biodiversity Assessment Tool (IBAT) was used to assess proximity to protected or key biodiversity areas.
- **Buffer zones** were applied: 25 km for offshore wind farms, and 10 km for onshore wind and solar farms.
- 12 assets under construction in 2024 identified as material sites with temporary biodiversity impacts.
- Temporary negative impacts on protected areas, including habitat disturbance and potential species displacement or loss.
- Sites, their size, buffer zones, and number of protected areas were listed in a **table**.

E4 Biodiversity and ecosystems		
Constraints Constrain	Direct import of your of Doddwards Inte	Now the we manage the 1801
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recessions with temporary material impacts	This regardless impact concerns reduced inscrucing applicities at our supply international loss and and parametersham. Our supply chart has also use impacts or transformed proceeds being so in the second second international or others proceeds are used interparts have advected and advectagements of applicities are primody assues international advectagements of applicities are primody assues and advectagements of advectagements of applicities are primody assues and advectagements of advectagements of applicities are primody assues and advectagements of advectagement of advectagements of advectagement of advectagement of advectagements of advectagements of advectagement of advectagement of advectagements of advectagements of advectagement of ad	We net working towards managing markedbenety obtaining the impacts in our value chain. In 2024, we classed our last cost final Ordi plant, direktion for impact Name cast from 2020.

Country	Asset	Asset type	Area (hectore)	Applied buffer zone (km)	Overlap with KBAs (number)	Overlap with protected areas (number)	Impacts during construction
Germany	Borkum Riffgrund 3	Offshore wind	7,500	25	0	4	Piling, cable laying, vessel traffic, noise pollution
	Gode Wind 3	Offshore wind	1,800	25	1	7	sedimentation, temporary displacement of
The US	Revolution Wind	Offshore wind	33,500	25	1	52	species, and temporary disturbances to habitats
	South Fork Wind	Offshore wind	5,500	25	0	1	
Talwan	Greater Changhua 1	Offshore wind	10,900	25	0	0	
	Greater Changhua 2a	Offshore wind	5,900	25	0	0	
	Greater Changhua 2b	Offshore wind	6,700	25	0	0	
	Greater Changhua 4	Offshore wind	11,700	25	0	0	
The US	Sporta Solar	Onshore solor	1,051	10	0	0	Land clearing, temporary disturbances to
	Mockingbird	Onshore solar	2,086	10	0	3	habitats, temporary displacement of species,
Old 300 Bodger Wind	Old 300	Onshore solor	1,410	10	0	3	cable laying, operating machinery, and noise
	Onshore wind	12,600	10	0	4	pollution.	

Recommendations for future reporting:

- · Focus on metrics that refer to your biggest impacts on biodiversity and ecosystems.
- Identify data sources and define methods for measurement to enable transparent progress monitoring.
- · Leverage international frameworks and initiatives to align on global biodiversity metrics.



Business Case from Novo Nordisk Driving change towards a Nature Positive Business



CIRCULAR FOR ZERO Denmark

Novo Nordisk nature roadmap towards 2033

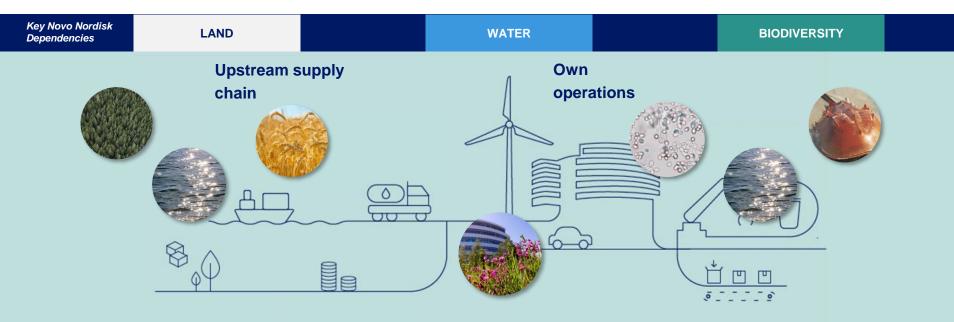
Driving change towards a **Nature Positive** business

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88



We depend on nature to serve our patients



Key Novo Nordisk Impacts

95% of our impact on nature is in our upstream value chain, 5% at production sites

Degraded farms and forests in our value chain

Water scarcity and pollution at our sites and in our value chain Loss of biodiversity in our value chain and at expansion sites

Two overarching ambitions guide the Nature Roadmap

Ambitions guiding our Nature roadmap

Halt the loss of nature by 2033

Definition

Avoiding and reducing damage to nature within our value chain

Examples of actions

- Source paper that does not contribute to deforestation
- Optimise water use at sites



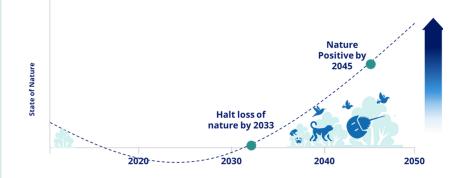
Definition

Restoring nature within and beyond our value chain

Examples of actions

- Initiate projects to restore farmland, forests, and water sources
- Collaborate with partners to replace glucose

Nature positive drives the recovery of nature



Our roadmap to halt the loss of nature by 2033 and become nature positive by 2045



5 workstreams drive our ambition

Our ambitions for nature



Avoid degradation of land in our supply chain by ensuring deforestation free paper and cardboard and strive for all glucose sourced from regenerative agriculture



Reduce our relative impact on water at our priority sites by ensuring savings plans and targets by 2028



Restore biodiversity at our priority sites, ensuring positive impacts by 2033. Avoid impact on endangered species



Initiate restoration projects near our priority sites by 2033. Develop a global restoration plan linked to our value chain by 2026 to achieve nature positive by 2045



Optimise and replace glucose in API production to bring our glucose land footprint close to zero by 2045





Our recommendations to companies on how to approach a Nature Positive strategy and reporting



Don't let reporting drive your nature strategy! While reporting requirements make disclosure a priority, assessing your company's relationship with nature brings broader business benefits.



Be clear on what you're assessing. Are you evaluating your company's impacts and dependencies on nature? The risks and opportunities for business and society?

>

Apply a risk-based approach to your nature-related assessment and reporting. The Taskforce on Nature-related Financial Disclosures "LEAP" approach provides a practical way to prepare.



Measuring nature-related data is different from understanding its value. Valuation doesn't need to be in monetary terms; qualitative insights can be enough for decision-making.



Prioritization is essential! Take an iterative approach, conducting multiple assessments over time and improving data where it matters most.



Use the right tools at the right stage of maturity. Different tools support different levels of assessment. Leverage your company data and synergies with climate assessments.



Register for the upcoming webinars at pwc.dk/sustainability-2025

Sustainability Reporting Beyond CSRD - What and How

• Friday 25 April 2025 at 09:00-10:00 AM

Mastering the New PPWR—Unlocking Opportunities in Sustainable Packaging

• Thursday 15 May 2025 at 09:00-10:00 AM

Transition Plan for Climate Change Mitigation - How to Go About it?

• Tuesday 17 June 2025 at 09:00-10:00 AM





Thank you for your attendance



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